

StRONG PROGRAMME

Strengthening Country Water Partnerships

Lessons from Tanzania

Victor Kongo - PhD
Executive Director - GWP Tanzania

Guiding Question 1

Will the Water Sector in Country “X” feel the impact if CWP “X” ceased to exist?

RELEVANCY

Guiding Question 2

Will anyone in Country “X”
feel **aggrieved** if CWP X
ceased to exist?

OWNERSHIP

Guiding Question 3

Will anyone in GWP **lose employment** if CWP “X” continued to be weak and irrelevant?

**SUSTAINABILITY &
RESPONSIBILITY**

Guiding Question 4

WHY NOW?

Is StRONG part of GWPO **aligning** to “newly launched strategy” or is out of inherent foundational philosophical values to make CWP's really strong?

IDENTITY & BELONGING

Challenges during CWP formulation

- Partners/Members did not **understand** what GWP was all about...some thought GWP was a CASH COW
- GWP was **less interested** in building strong CWPs (*...more on ticking the box??*) and hence **currently holding onto many empty shells**
- Partners **waiting** for instructions from regional/global office
- The **process** of establishing CWPs **lacked** ownership and CHAMPIONS at country level.
- The **philosophy** of membership recruitment process was wrong from the beginning. Focused on ticking the box???
- There was no or minimal **ownership** of the process at country level

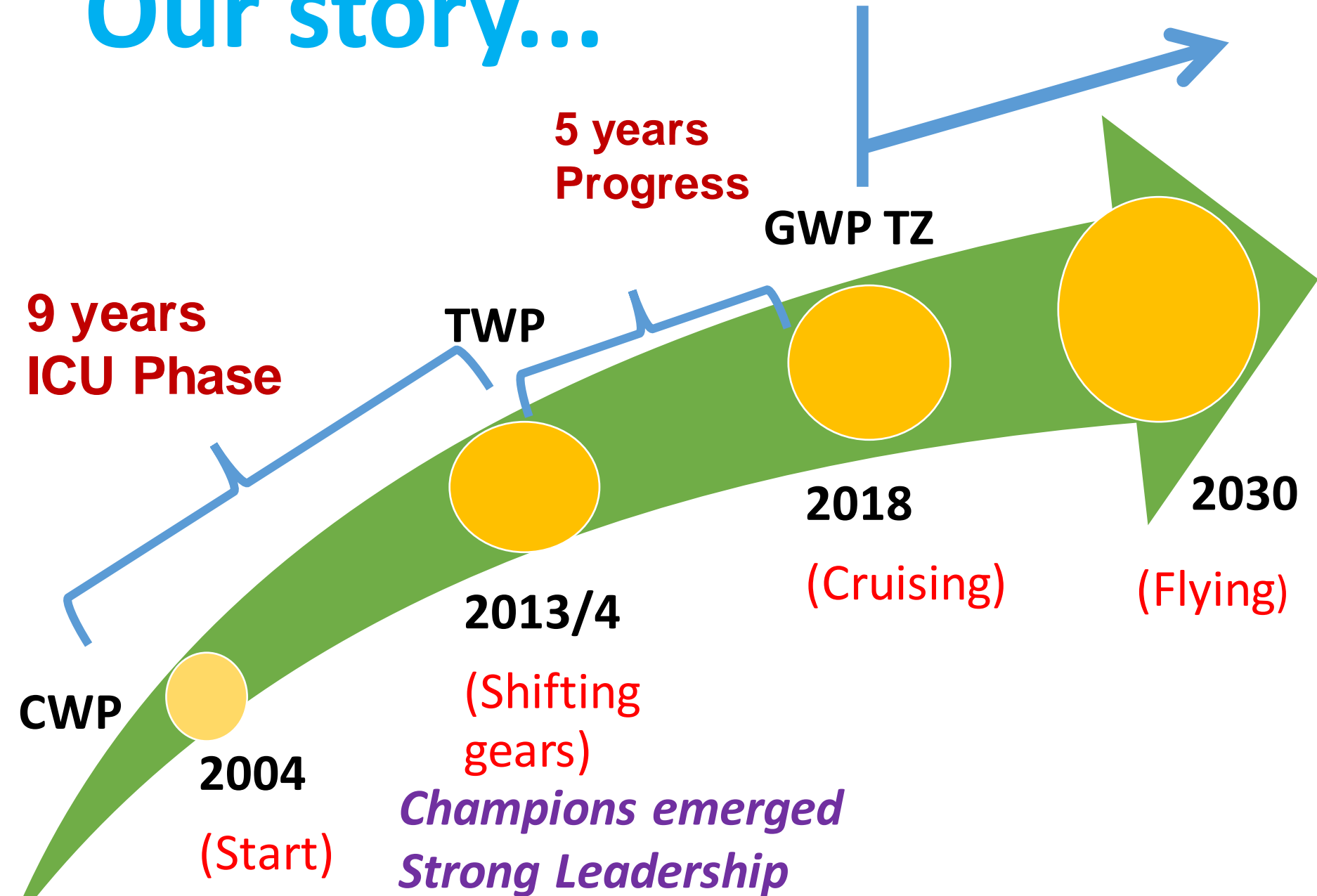
Our Trajectory

- Tanzania Water Partnership (TWP) launched 2004
- The 8th Country Water Partnership (CWP) in SADC
- **Sporadic** activities between 2004 – 2013
- **Seed funding** (*sugar and ants phenomenon*).
...attracted **non entities**...more than 30 members but just took advantage of funds (not sustainable)
- **Initial** orientation and **set up** of CWP – glaring **failure..**
and hence individuals and institutions of repute not **attracted** to the partnership

Progress in Tanzania (2013/4)

- Emergence of **champions**...who saw the value of GWP
- Few individuals took the **risk** of resuscitating the Partnership. Strong Leadership is key
- They saw the **value** of GWP – **invested** personal resources and time
- Developed concept notes on possible pathways and shared with Government (**focus ownership**)
- **Government blessed registration** of TWP as NGO

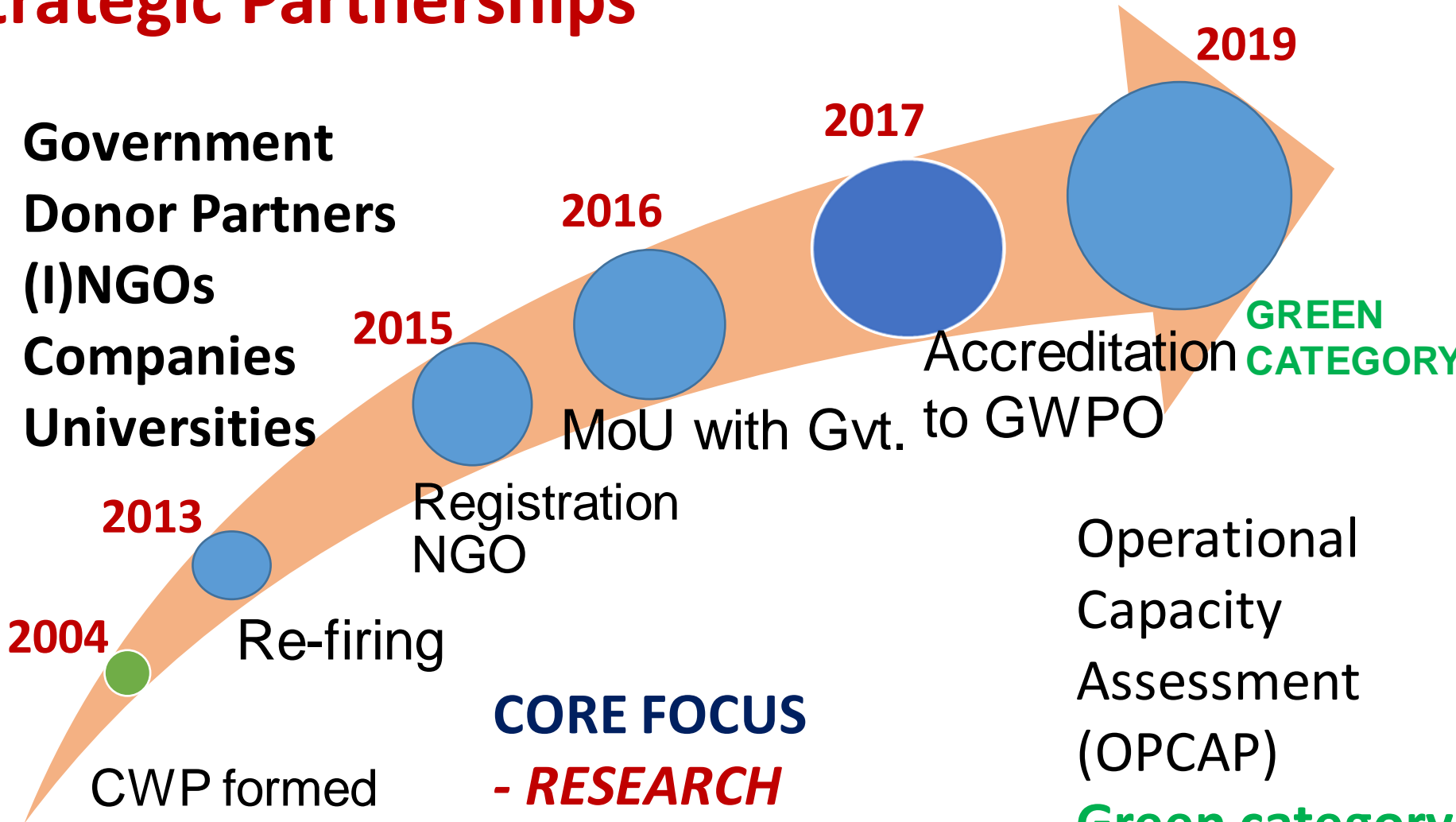
Our story...



GWP TZ Progressive pathway

Strategic Partnerships

- Government
- Donor Partners
- (I)NGOs
- Companies
- Universities

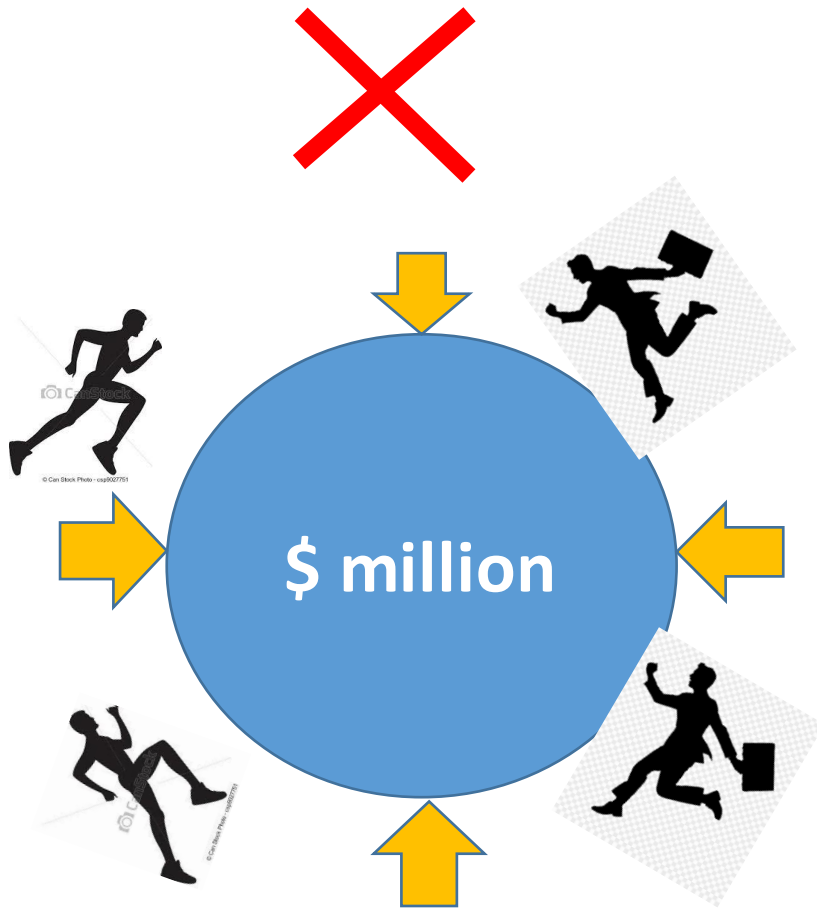


CORE FOCUS

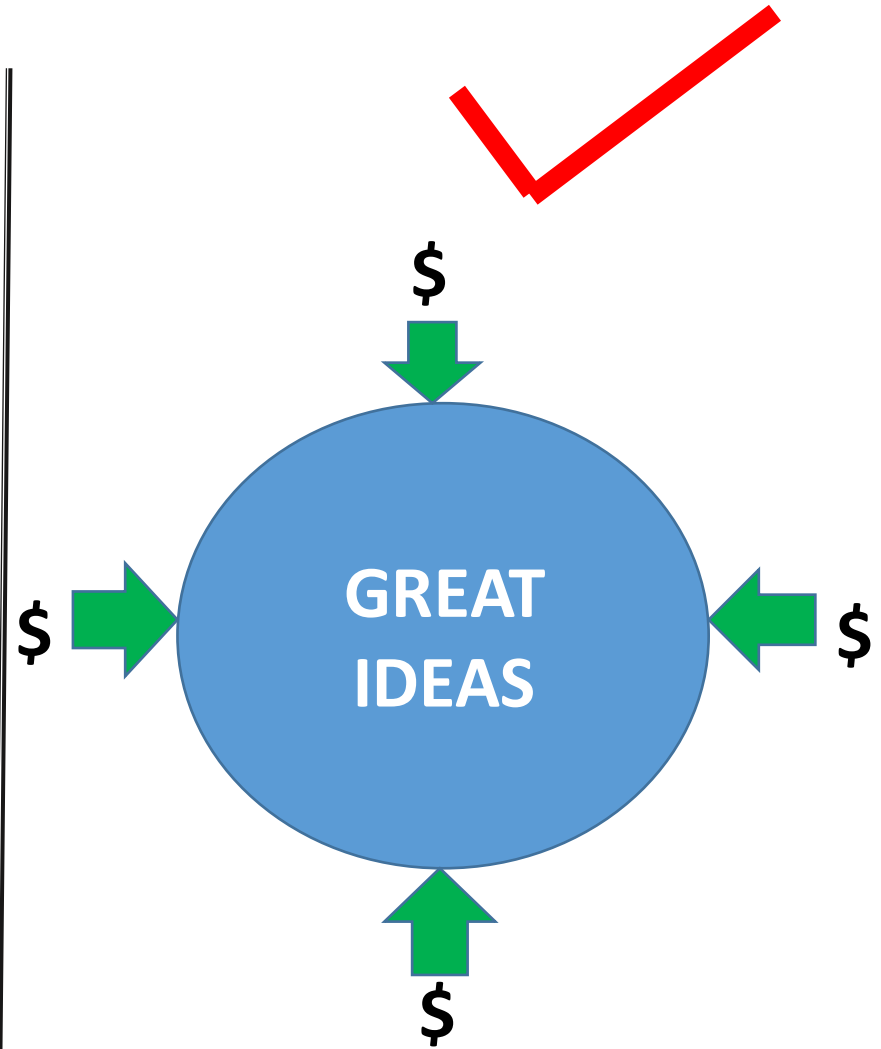
- **RESEARCH**
- **KNOWLEDGE MGT.**
- **CAPACITY BUILDING**

Green category

Philosophical setting of GWP Tanzania

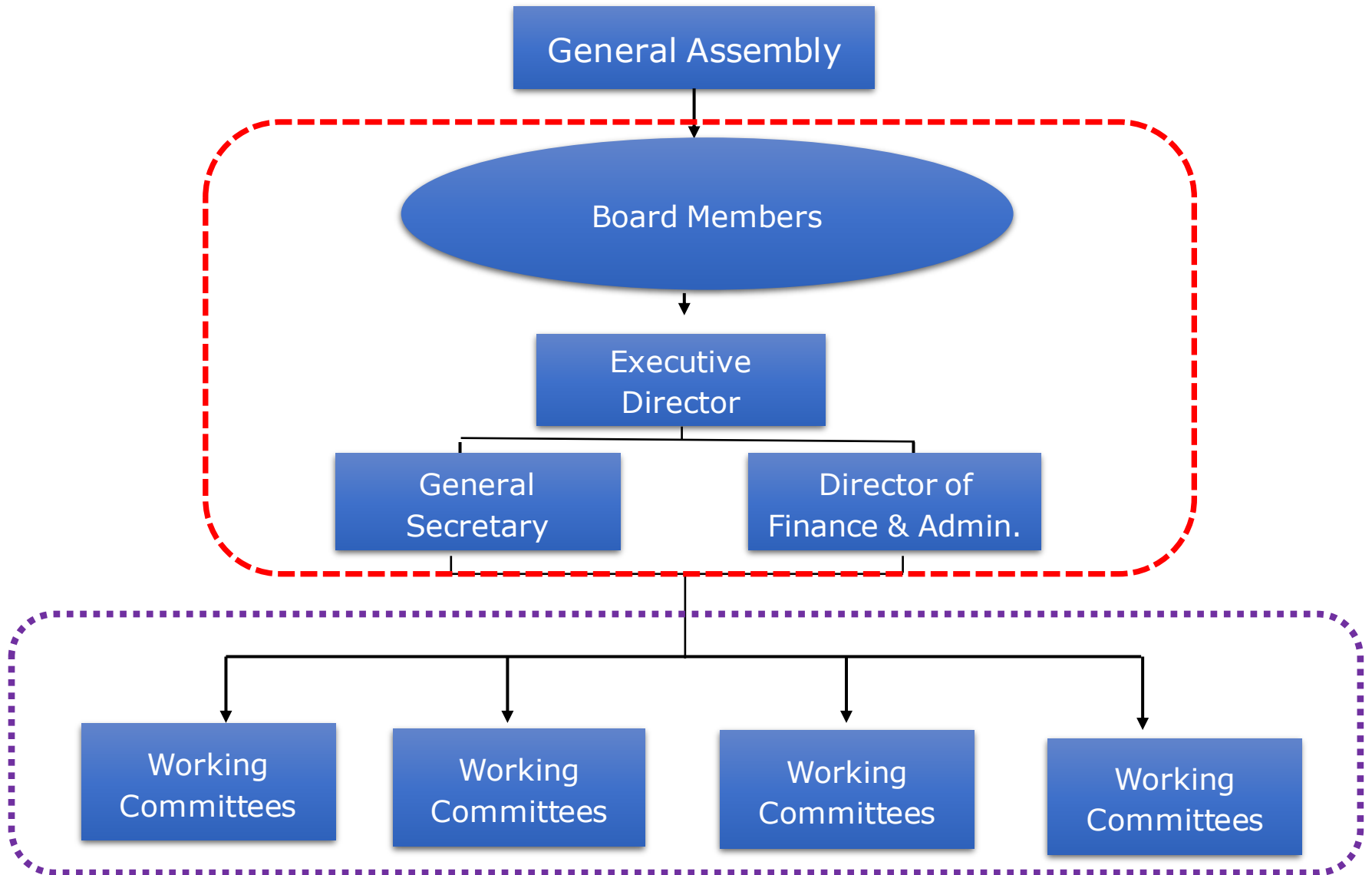


A manager is enough



Requires strong leadership

GWP TZ Leadership structure



Pillars for growth and establishment for any institution (inc. GWP TZ)

CHAMPIONS

VISION & Wise Counsel

Ownership

Identity

Sustainability

Strategic Partnerships

Strategic engagements

- GIZ
- World Bank
- SIDA
- UNESCO
- (I)NGOs
- Universities

2016

Signing MoU with
Government

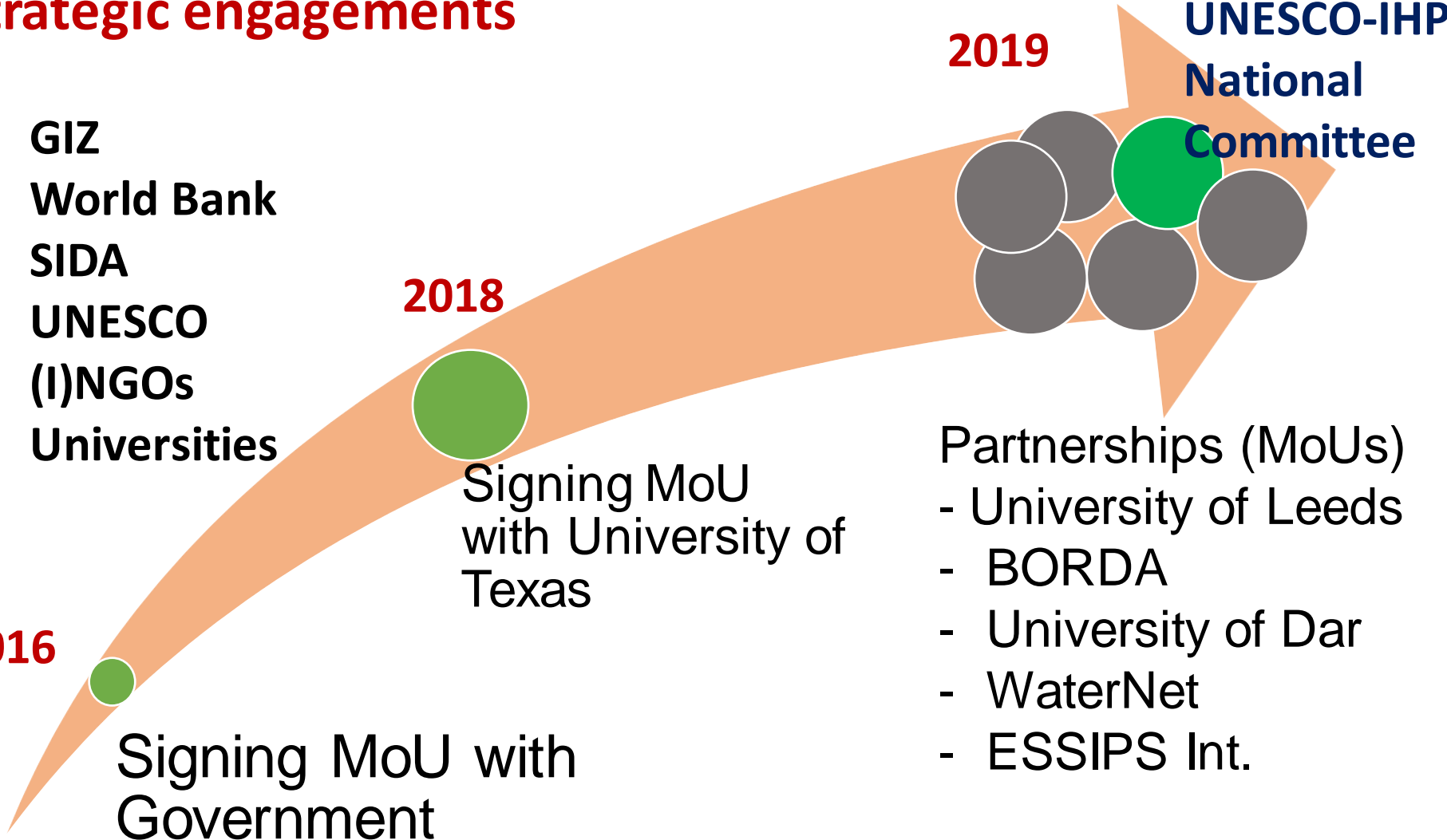
2018

Signing MoU
with University of
Texas

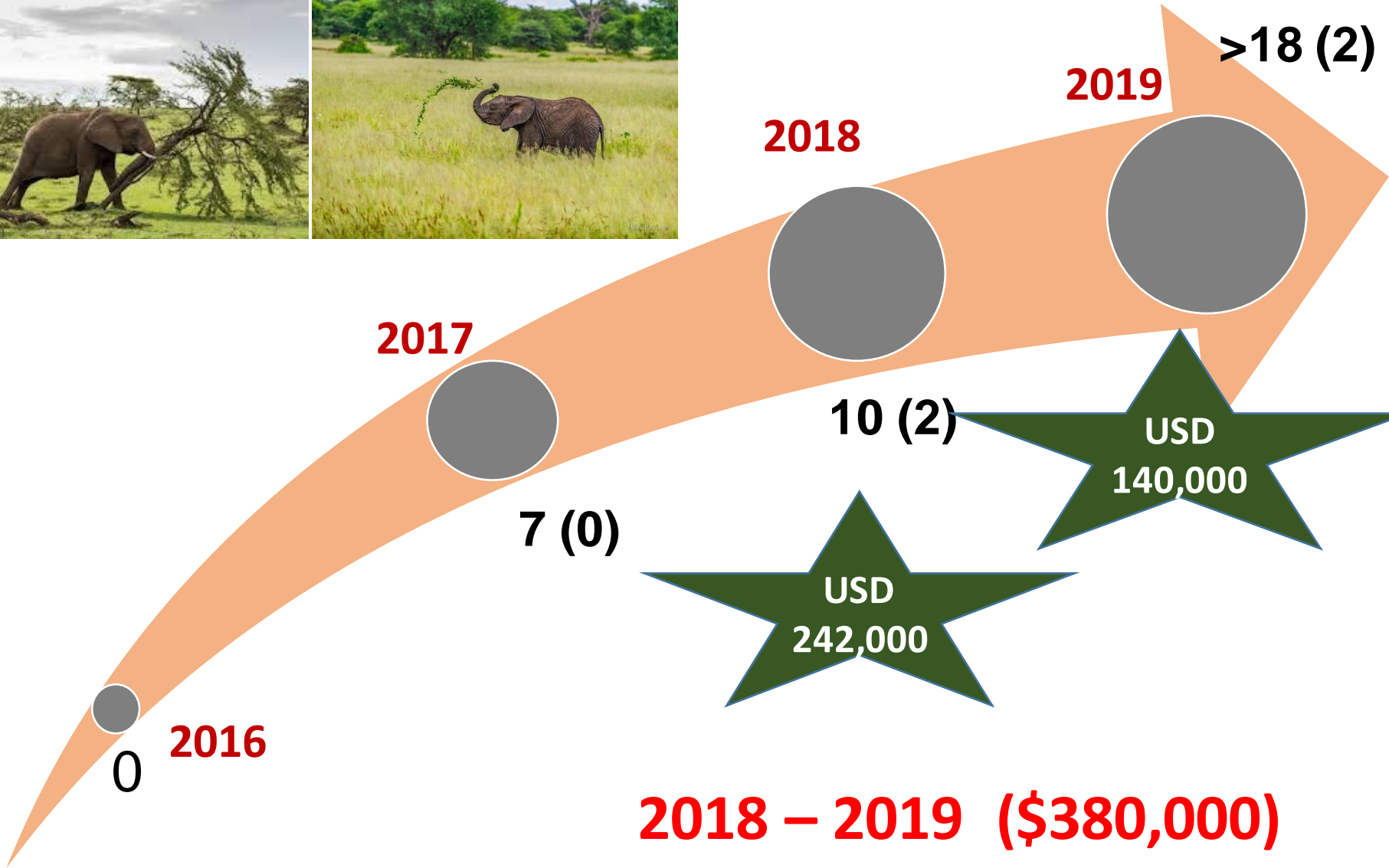
2019

- Partnerships (MoUs)
- University of Leeds
 - BORDA
 - University of Dar
 - WaterNet
 - ESSIPS Int.

Member-
UNESCO-IHP
National
Committee



Fundraising in GWP Tanzania



Leadership Requirements in CWPs

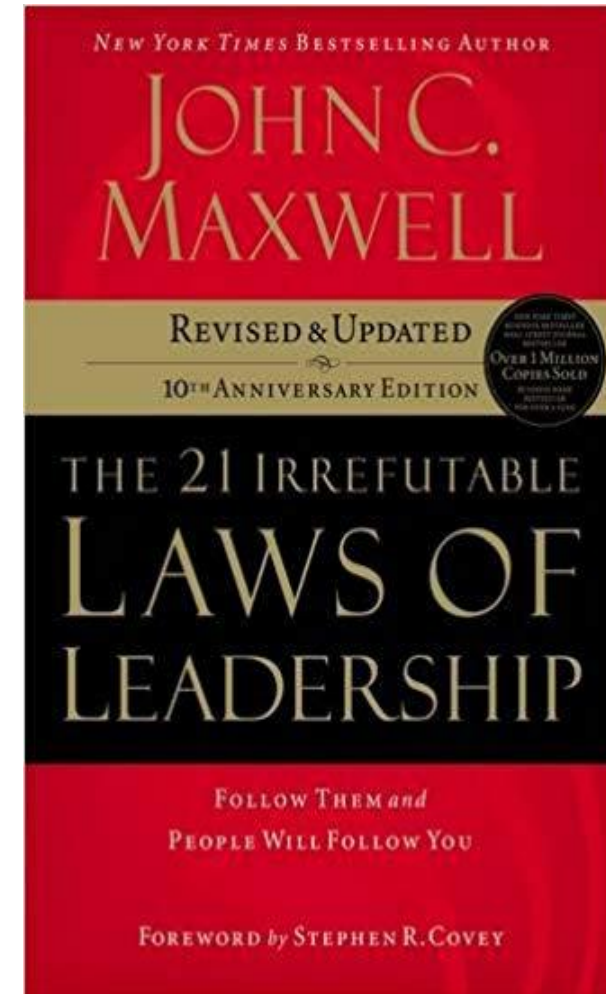
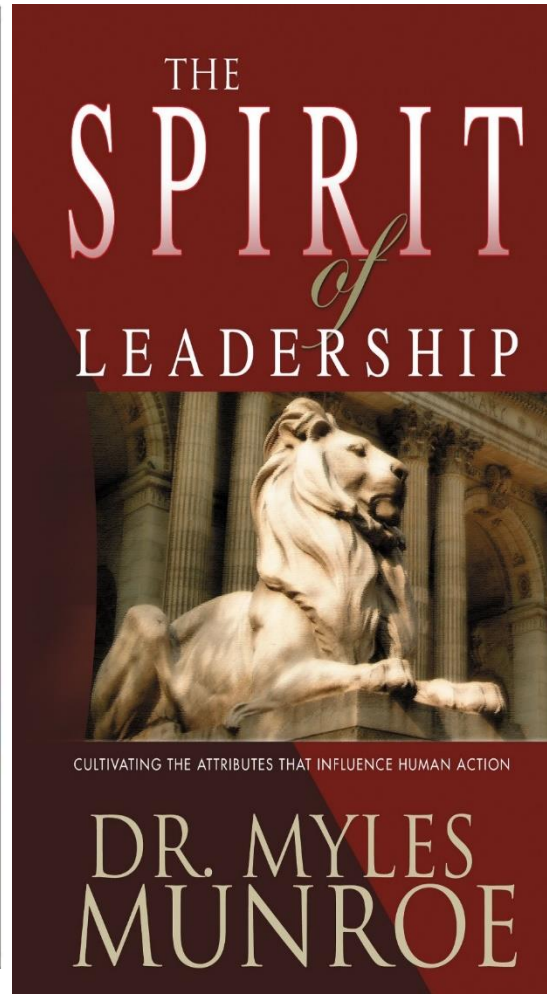
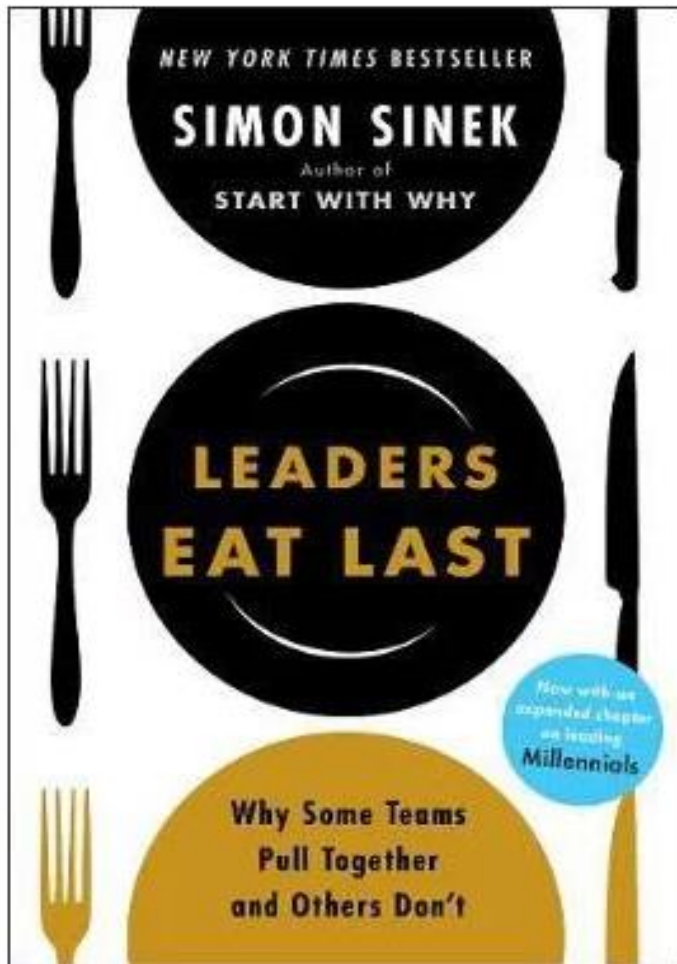
- **Champion (visionary..seeing not looking...)**
- Hardworking
- Competency
- Transparency
- Dedicated
- Strong and Committed Board
- Youth engagement (handover strategy)

GWP Tanzania Offices



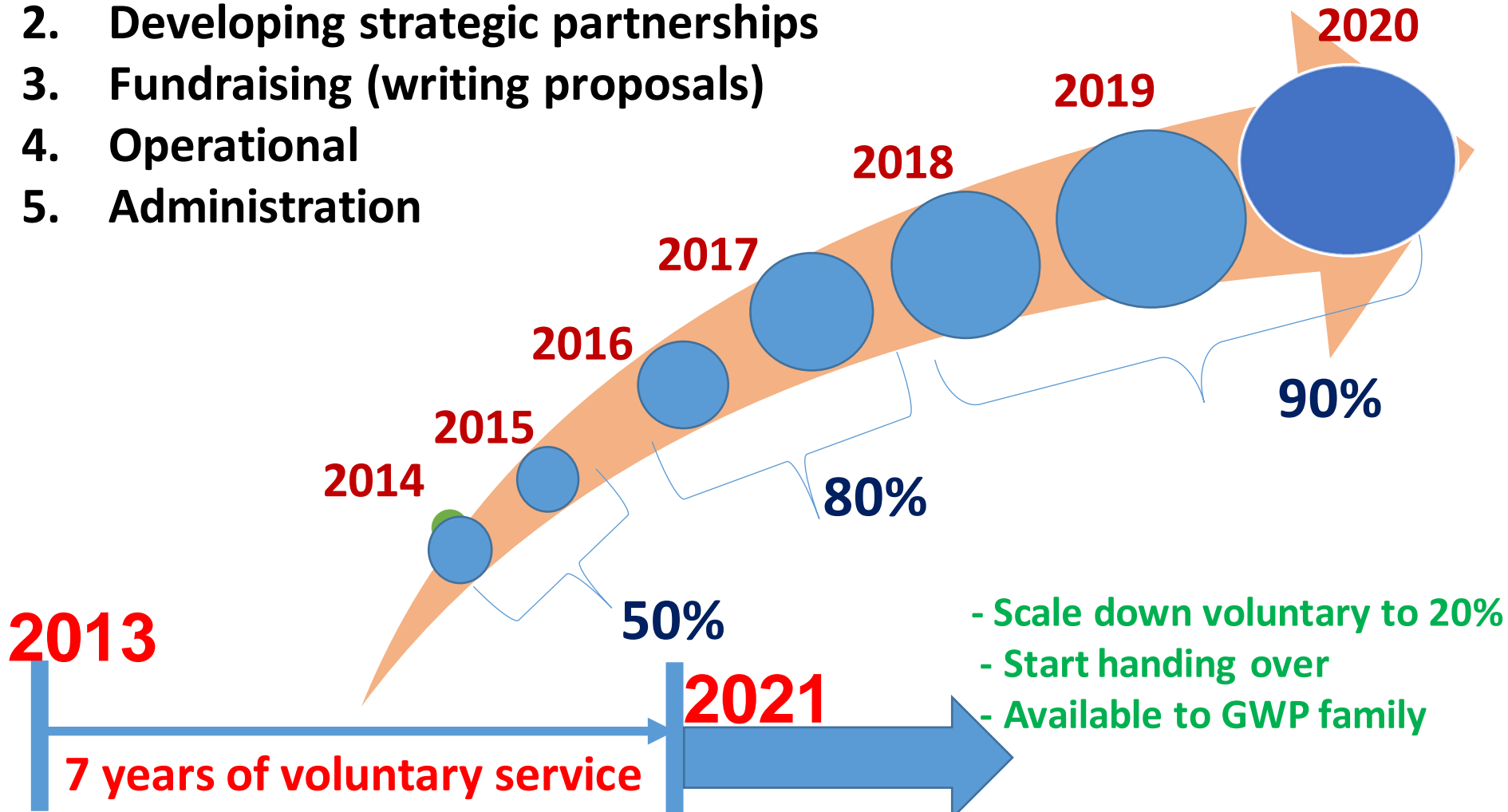


....after deep reflection



Progressive personal time input in GWP (voluntary) *Dr. Victor Kongo*

1. Strategic thinking, visioning & planning
2. Developing strategic partnerships
3. Fundraising (writing proposals)
4. Operational
5. Administration



*Additional slides for
complementary
information*

SADC Water Week (2015)– platform for taking off

The carriers of GWP Tanzania vision (March 2015)



Sustainability mind set before, during and after SADC Water Week

14th June 2015 (email to all TWP members)

“May I sincerely thank all of you for the great sacrifices we have made in the spirit of building a better future for TWP. The Holy books have made it clear that there is a time for planting, and there is a time for harvesting. What we are doing now is planting seeds that will eventually grow into a huge forest. “Planting” is a continuous process and hence I kindly urge you to continue with the same spirit and teamwork”

Savings from TWP members

- Staff time
- Per diems
- Other personal costs

	G	H	I
Savings (personal remunerations)		€ 4,374	TZS 9,841,500
SUMMARY			
Stationaries		1,830,000	
Reimbursements		3,200,000	
Other costs		640,000	
Transport costs		800,000	
TOTAL COST		6,470,000	
Savings (per diems, fuel costs etc)		9,841,500	

LEARNING FROM THE GREAT, ...and applying at local level



GWPO, GWPSA

SADC

AMCOW

AfDB

COMESA

AU (NEPAD)

WMO

GWP TANZANIA

Ministry of Water

Vice President Office

Universities

Donor Partners

NGOs

Companies

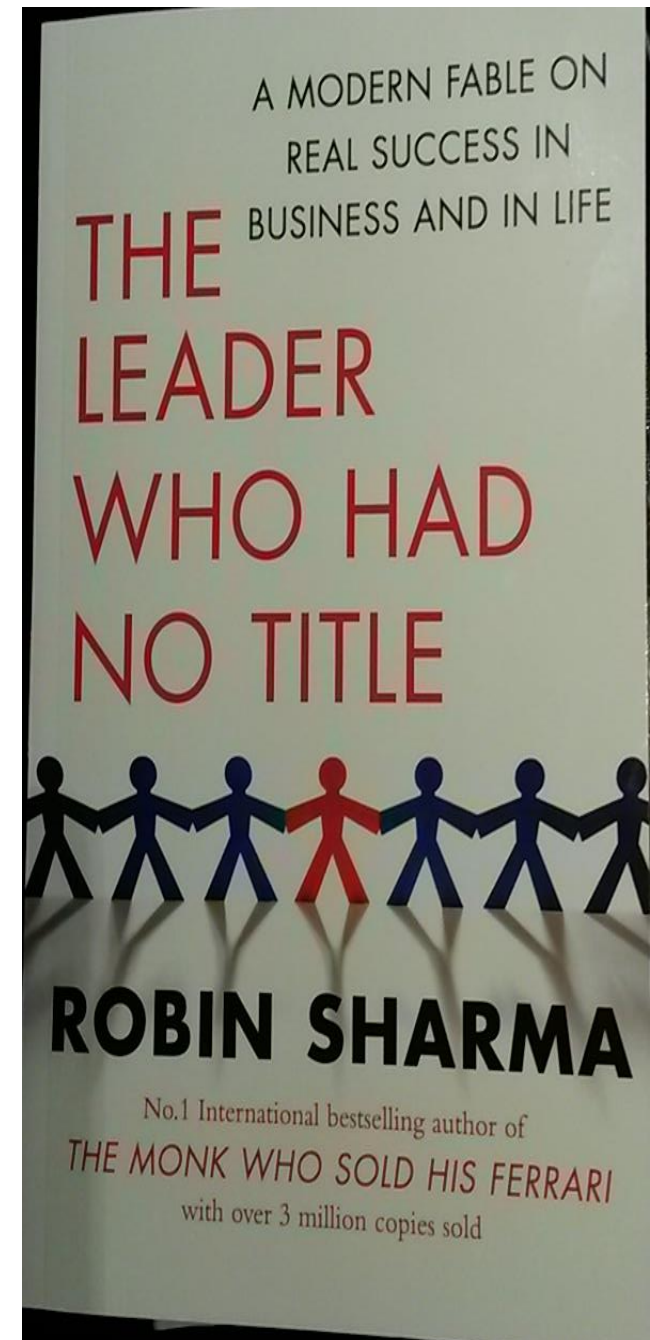
GWP TZ Strengths

- Champions
- Positioning as **knowledge** Hub in the country (**relevancy**)
- **Self reliance** mentality – downloading from GWPSA /GWPO
- Have provision for **individual** membership (*non-voting*)
- **Focus** not on positions/bureaucracy but **relevancy and delivery**
- **Membership - Focus on quality and not quantity**
- Input from **private sector** – very crucial
- Government support (**came at a price**)

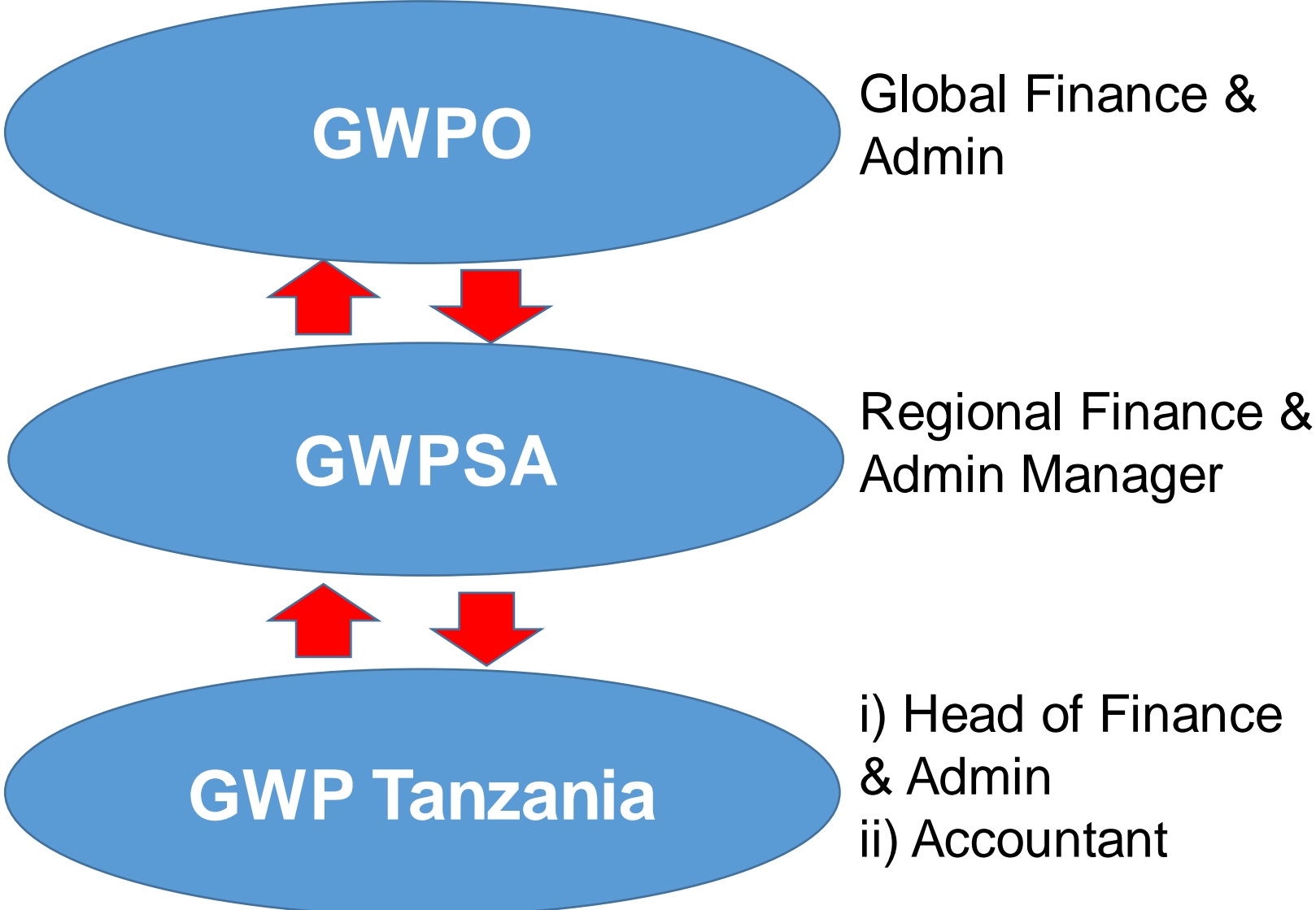
Who are Champions?

The Book of Nehemiah

- **Title** not an issue – **address** issues
- Victims recite **problems...**
Leaders present **solutions**
- **Sees** opportunity, others may not
- Ready to **sacrifice**, take **risk**
- Understand **seed** time, **harvest** time principle
- Lead from **front**
- *Occasional Lone Rangers*



Financial & Management oversight process in GWP Tanzania



Online finance & management system in place

Guiding Question

Will the water sector in Tanzania feel the impact if GWP Tanzania ceased to exist?

YES – all roads seems to be leading to GWP Tanzania

THE UNITED REPUBLIC OF TANZANIA

MINISTRY OF WATER



BENEFITS AND CHALLENGES OF TRANSBOUNDARY
WATER COOPERATION FOR TANZANIA
(2008/2009 – 2018/2019)

*Water Resources Division,
May 2019
Dodoma*



**Launched 9th July 2019
(7th Basin Water Board AGM)**



MINISTRY OF WATER



Global Water
Partnership
Tanzania

BOOK OF ABSTRACTS

MAJI WEEK 2019

ANNUAL SCIENTIFIC CONFERENCE

18th - 19th MARCH, 2019

DODOMA

LEAVING NO ONE BEHIND: ACCELERATING UNIVERSAL ACCESS TO WATER SUPPLY AND SANITATION SERVICES IN A CHANGING CLIMATE



**GWPTZ Convenor of Annual National
Water Conference**

**Government funding
2019 (\$54K)
2020 (\$65K)**



**“Well done GWP Tanzania, you guys are dependable”
(Message from Minister of Water)**



Certificate of appreciation from Minister for Water

9th July 2019

Sustainability in Financial Management

Current operational bank Accounts

1. TWP Project account (USD)
2. TWP Project account (Tsh)
3. Dedicated project account (USD)

Planned Special Bank Accounts (approved by GWP TZ Board)

1. Sustainability Account (USD)
2. Dedicated GWP EUR account (EUR)
3. Dedicated Government projects account (Tsh)

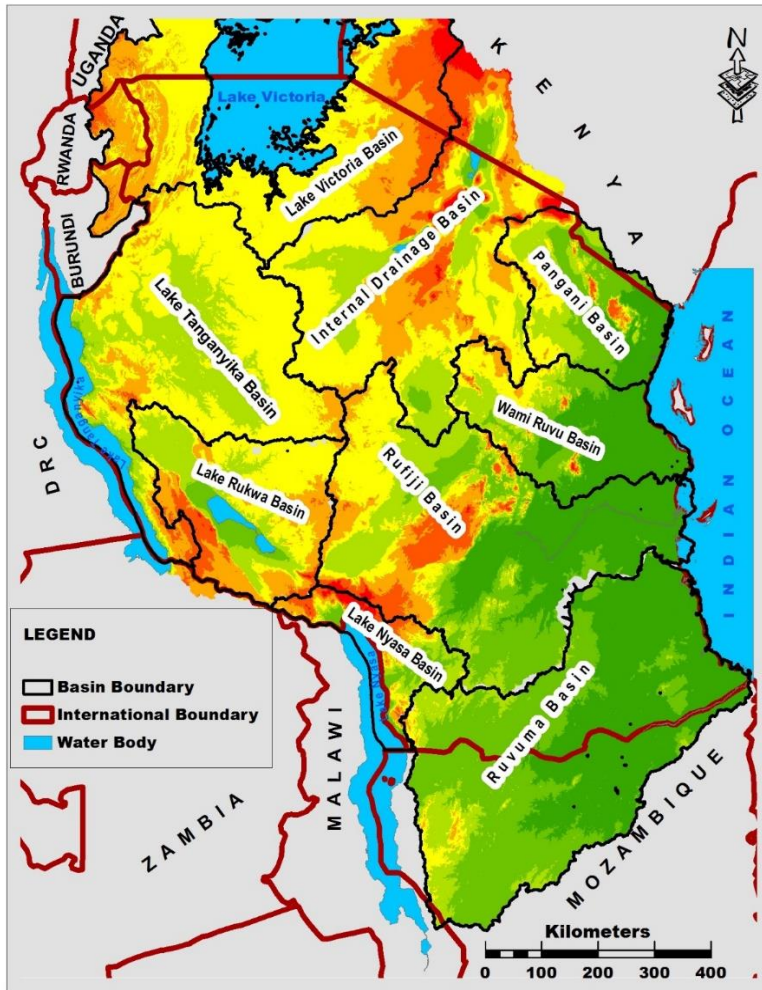
Future Sustainability and Relevancy Plans (2020 -2030)

- Construct/buy **modern office complex**
 - Conference facilities, seminar rooms
 - GWP TZ offices (HQs)
 - Accommodation facilities for conference/seminars
 - Short course training facilities
- Establish **satellite offices** in river basins

New GWP TZ engagement strategy (2020 - 2030)

- **Decentralization** to river basin level
- Develop **MoU** with key Partners in Key River Basins
- **Leverage** capacities with local partners and develop collaborative projects in such basins
- Key partners - River Basin Boards, Water Users, NGOs, Private Sector, etc

Piloting Decentralization



- Pilot with three river basins
 - Pangani (transboundary & GW)
 - Rufiji (Hydro power base)
 - Wami-Ruvu (Dar es Salaam supply)
- Develop **cluster of partners** in 3 basins and build their capacity
- Eventually – GWPTZ programme office at basin level

Sharing experience with other CWPs

We are ready to share the new gospel of growth and establishment with other CWPs.

..but we need to identify the CHAMPIONS at country level

Why the presentation:

- i) Share our story with other CWPs (*....not the best example*)
- ii) Showcase the role and potential of CWPs in the new GWP strategy
- iii) Showcase the importance of CHAMPIONS in CWPs
- iv) Seek partnerships for GWP Tanzania

Appreciation:

- i) Ruth Beukman
- ii) Alex Simalabwi
- iii) Dr. Monika Weber – Fahr
- iv) Dr. Tjiipangandjara
- v) Leadership at Ministry of Water in Tanzania
- vi) Fellow Board Members (GWP TZ)