









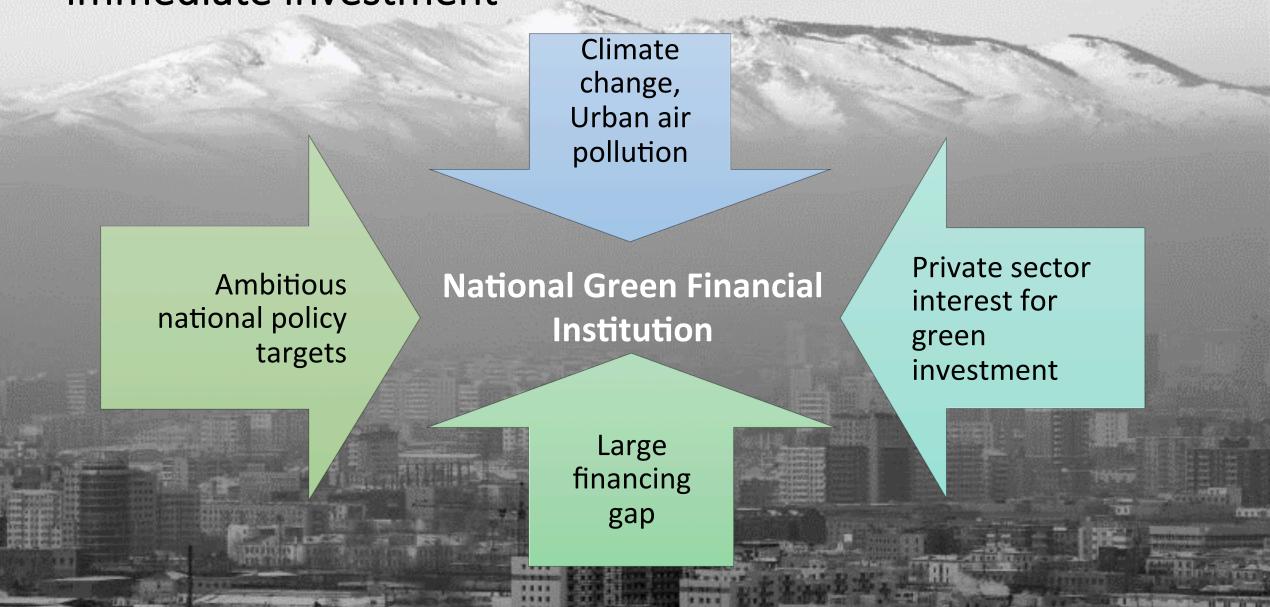
Mongolia Green Finance Corporation

Asia Pacific Climate Change Adaptation Forum, October 15-16, 2018

Naidalaa Badrakh, CEO and Board Member, Mongolian Sustainable Finance Association (MSFA), MGFC Project Team Leader



Pressing environmental and social issues require immediate investment



MGFC: High Profile Investment with National Scale Impacts



- High profile initiative, strong support from Government and private sector
- National Green FI leveraging public and private finance at scale.
- First dedicated national green financing institution for effective and strategic financing of climate mitigation, adaptation and wider green growth policy measures
- Private sector managed = efficiency and transparency, public sector ensures policy support and financing.
- 2 Letters of commitment for USD 10M equity in total signed by the GoM and the Mongolian Sustainable Finance Association (under the MBA/MSFA, 10 commercial banks).



Profitable

- Reasonably profitable investment, supported by the Green Climate Fund
- GCF concessionality to de-risk the investment, Technical Assistance by expert orgs (GGGI, McQuarrie GIG, XacBank).
- Total facility size at USD 50M.
- Leverage financing of at least US \$27.4M loan financing US\$8.0M by GoM and US\$19.4M by participating financial institutions (PFI) at the initial stage.
- IRR of ~9% per year.



npact driven

- Large potential for impact
- -3,163,406 tCO2e (direct emissions), -632,182 tons of coal for 15 years' project lifetime, +2000 jobs.
- Large potential for scaling-up
- Investment need to realize NDCs alone = **USD 6.9 billion**.
- Estimated market size for three target markets > **USD 1.2 billion**.
- Several other markets to access: waste and sanitation, non-utility scale renewables, sustainable livestock and agriculture, water efficiency and treatment, forest products etc.

Contents

- 1. The Private Initiative:

 Mongolian Sustainable Finance Initiative (MSFI)
- 2. The Public Private Partnership Model:
 Mongolia Green Finance Corporation (MGFC)









Private Initiative: Mongolian Bankers Association

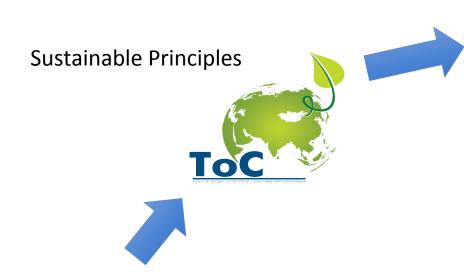




Since its establishment in 2000, MBA has managed to expand itself to a professional industry association through its services and activities.

Now it includes 24 members: 14 local banks and other organizations.

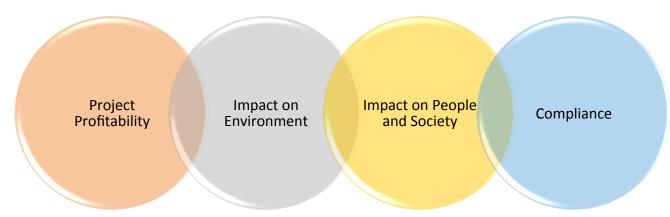
Mongolia Sustainable Finance Initiative (MSFI - ToC)



Conventional Banking Requirements



ToC (Sustainable) Banking Requirements











THE MONGOLIAN SUSTAINABLE FINANCE (ToC) PRINCIPLES









Mongolian Sustainable Finance Principles

✓ Adoption of the Mongolian Sustainable Finance Principles – January 2015









THE MONGOLIAN SUSTAINABLE FINANCE (ToC) PRINCIPLES

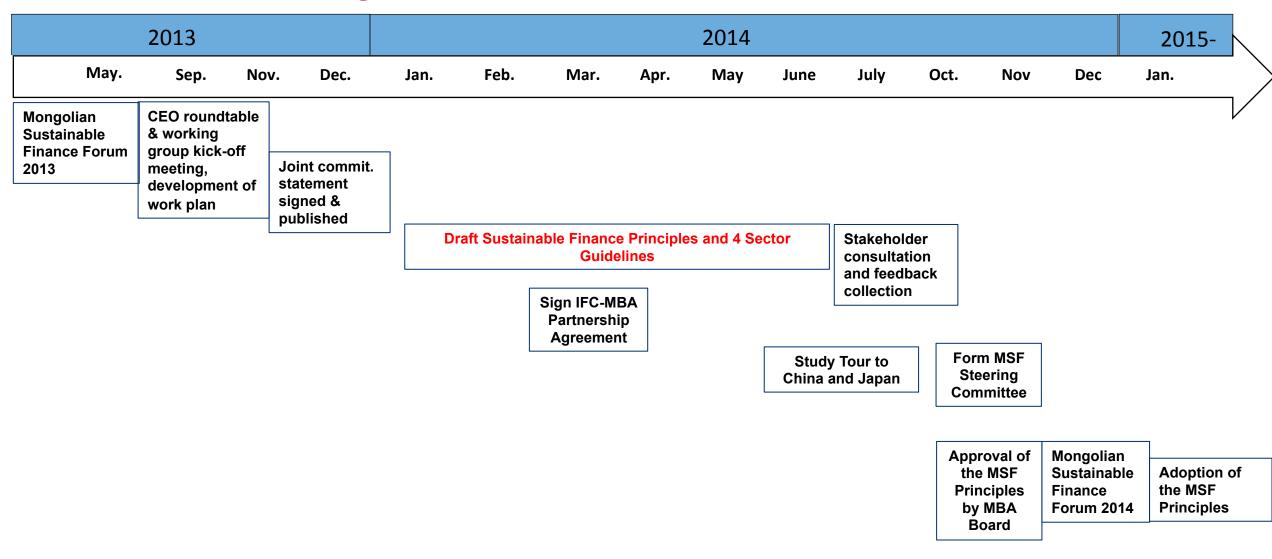








Mongolian Sustainable Finance Initiative / Phase 1/



Ongoing **Capacity Building**: Awareness Raising and Training, Practical Implementation Support & Branding

Enforcement of the Principles

CAPACITY DEVELOPMENT

- ✓ WG monthly meeting
- ✓ Standardized training materials IFC and FMO
- ✓ IFC Training of TrainersProgram
- ✓ Workshop series for bank staff
- ✓ Exchange visits
- ✓ E-learning platform



MONITORING and INCENTIVES

- ✓ Bi-annual voluntary reporting requirements from MBA
- ✓ BoM Directive to report SF in annual reports
- ✓ Selection of Best Sustainable Finance Bank and Best WG members of the year

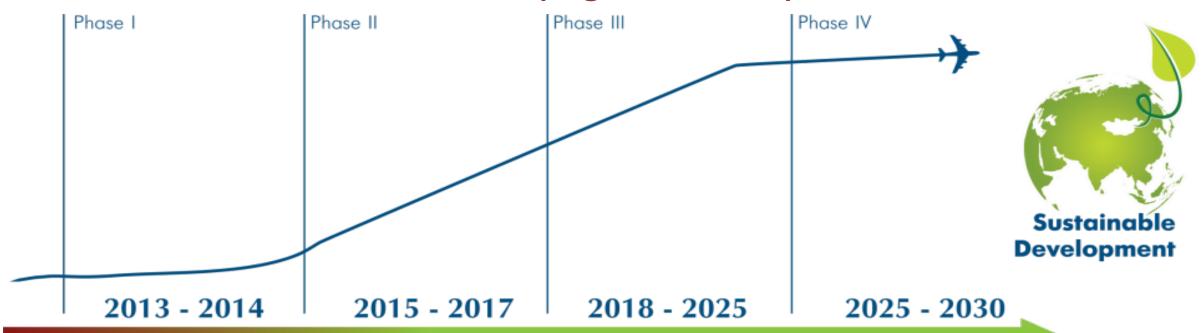


AWARENESS RAISING

- ✓ Mongolian Sustainable Finance Forum /annual/
- **✓ ToC Week Movement**
- ✓ PR activities: newsletter, short videos, articles, interviews etc.
- ✓ Involvement of media partners



MSFI Vision (Flight ToC 2030)



1. SF framework development

- Principles, guidelines, Steering
 Committee
- Integration of ESG into the banking RM framework

2. Regulators/ Stakeholder engagement

- Expansion of cooperation/ network
- Capacity building

3. Green Finance and Business Industries

Knowledge sharing with other SBN members

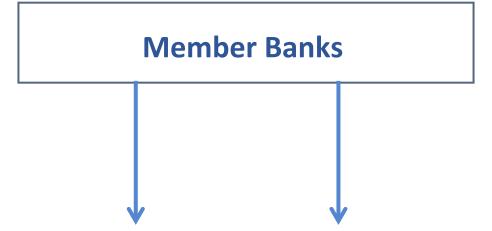
- Sustainable Finance Roadmap: Going Beyond Banking
- MGFC
- Green Bond

4. Knowledge-Research/Green Finance /Investment Center

- Sustainable Financial Industry
- Sustainable Business
 Industries
- Green Finance Knowledge
- Green Finance/Investment Center
- Green Economy

MBA to MSFA

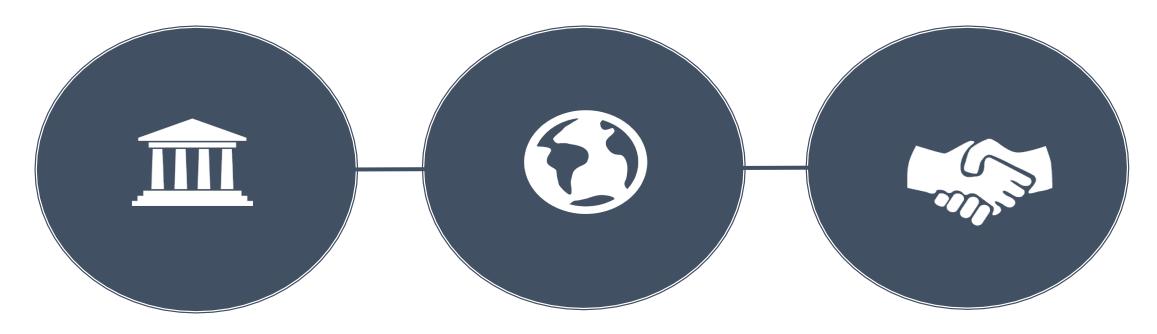






Mongolian Sustainable Finance Association (MSFA)

The Initiative Partners



POLICY SUPPORTERS

- Ministry of Environment and Tourism
 - Bank of Mongolia
- Financial Regulatory Commission
 - UB City Municipality

INTERNATIONAL PARTNERS

- IFC
- FMO
- UN Environment
 - PAGE
- UNEP Inquiry
 - GGGI
 - GCF
 - UNDP
- ESD /GIZ, SDC/
- Bankers Association
- EU Switch Asia Projects

OTHERS

- National Chamber of Commerce and Industry
 - Business Council of Mongolia
 - Environmental audit association
- Media (tv channels, magazines etc).
 - Universities
- Environmental NGOs and civil society

Implementation of MSFI – Comparison to Sustainable Finance Initiatives in Different Countries



- The Report by the Sustainable Banking Network (SBN), IFC
- Measurement framework for assessing the progress and impact of sustainable finance adoption at national level.
- 15 Member countries' national sustainable finance policies have been covered in the report

MONGOLIAN SUSTAINABLE



Challenges And Lessons Learned

- ➤ Continued commitment of banks /level playing field/
- Local leadership and ownership /MBA-MSFA/ platinum to gold standard
- > support from senior management, active participation of WG members
- ➤ International support and network /IFC, FMO, SBN, UNEP FI etc./
- > Regulators' engagement / Bank of Mongolia Central Bank/
- >Capacity, trainings (front line, E&S officers, credit committee, risk officers, lawyers etc.)
- ➤ Monitoring, reporting and evaluation
- **➢Openness** among the Working Group
- >Client engagement
- **▶ Public** support and awareness

The Key Success Factor

STEP II. Implementation

(Principles, guidelines, capacity building, monitoring, reporting, collaboration, partners)

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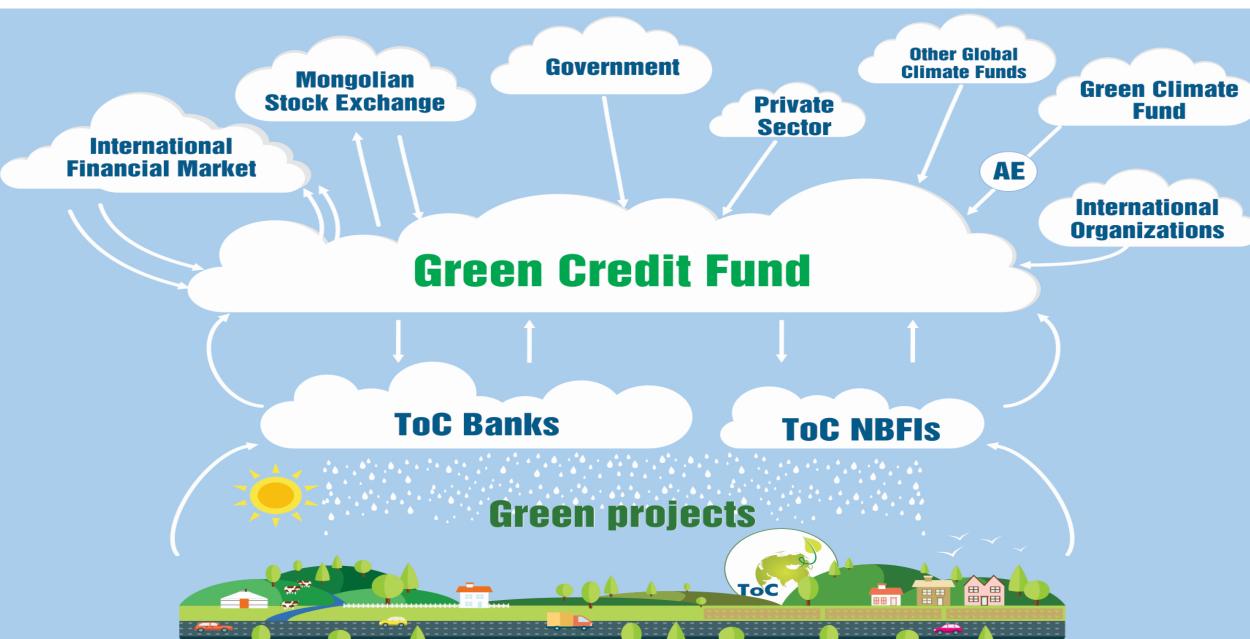
STEP I. Strategic Decision

(need and desire for SF, local ownership, vision, priorities, key leaders-ice breakers, inclusive platform for all partners of all levels)

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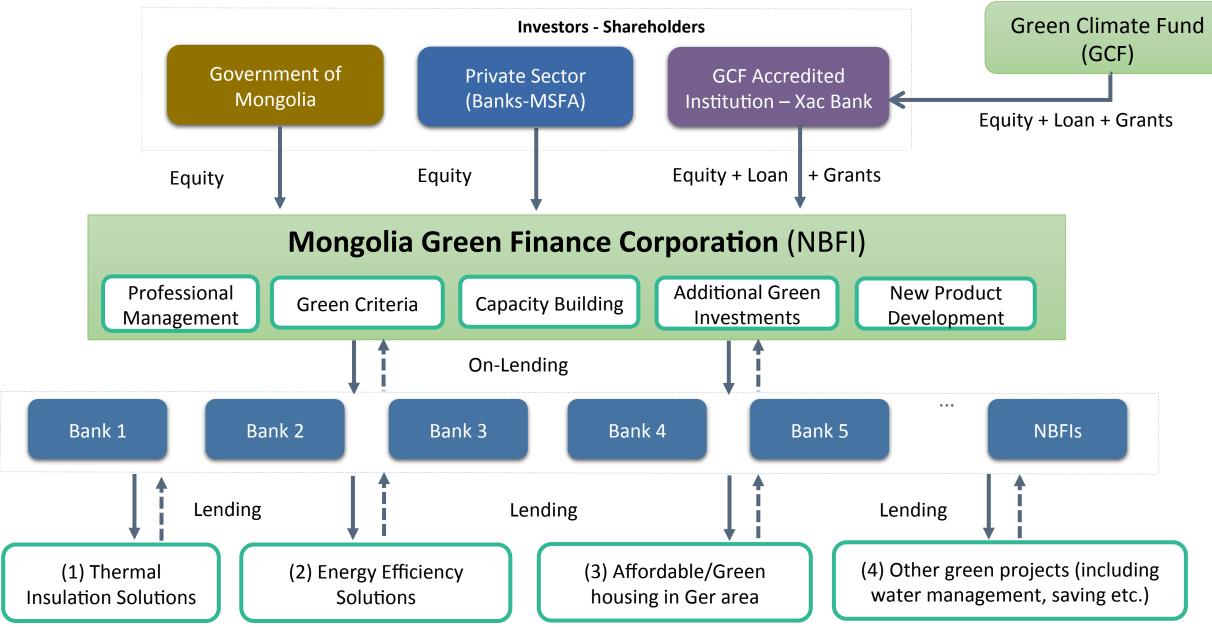
The "Irrigation System" for Green Projects



MGFC - Roadmap Towards Operations

2013-05-10 2019-12 2015-12-16 2016-11-25 2017-09-14 2019-04 Phase I Inception Phase II Phase III Phase IV **MSF** Establishment and Pre-establishment Pre-feasibility **Feasibility Initiative** operations Mongolian Joint working group by Demand study **Establishment of MGCF** GCF B22 review of Sustainable MBA and MET Legal and regulatory secretariat MGFC (Feb. 2019) Finance assessment Commitment letters Incorporation, Board Approval of Action Plan **Business Plan** Initiative from Government, selection, selection of Identification of initial pipeline Commercial banks **CEO** and Management Adoption of MGCF concept note Development of projects team sustainable GCF readiness program: market pipeline projects Approval of policies and finance Engagement with local assessment, legal advice for **Funding Proposal** processes for operations stakeholders and principles incorporation submitted to GCF (Mar, PFI selection and 2015 potential international Policy support from the June 18) contracting investors Government of Mongolia **GCF PPF application** Capacity building of Success case MOU between MBA, MoF, submitted (XacBank, MGFC, PFIs, Project Oct. 2018) MET, GGGI developers

The Mongolia Green Finance Corporation (MGCF) Structure





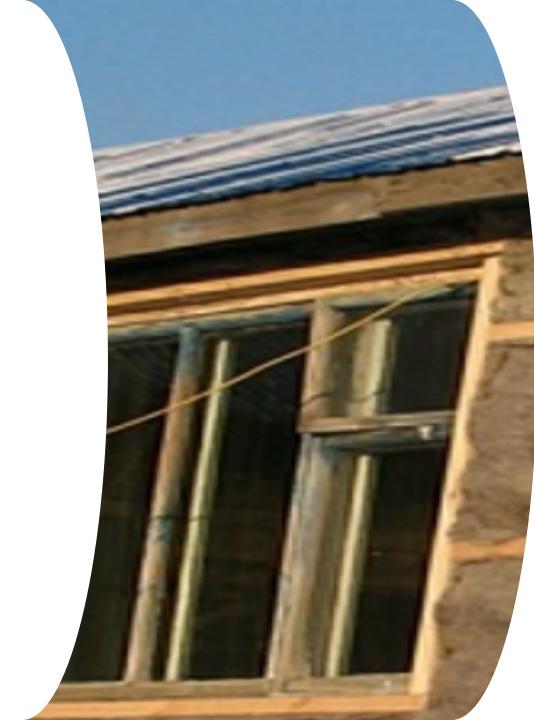
Pipeline: Thermal Insulation Measures of Existing Houses

Reference projects define products and costs

 Previous projects demonstrate that the consumption of energy for heating can be reduced by 48 to 53% due to improved insulation.

Technological solutions

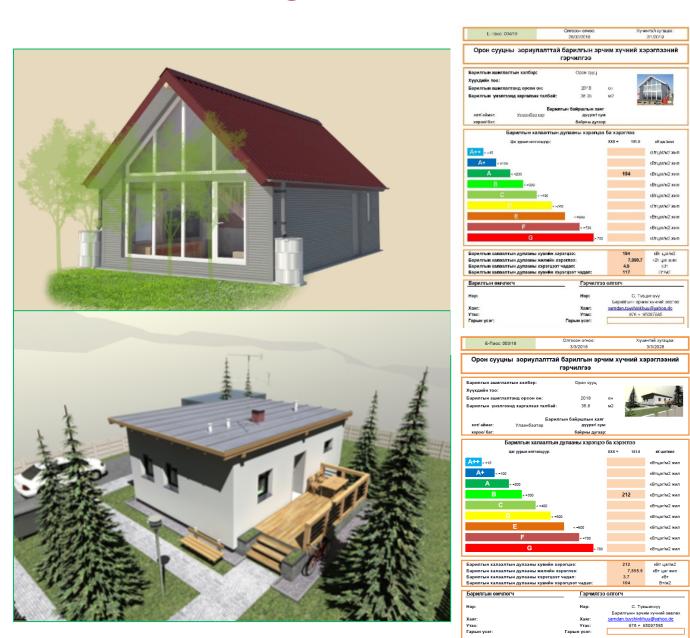
- Roof, wall and floor insulated using EPS, XP, rock wool and sheep woolen material.
- Average budget for insulation of a typical house including material cost and construction work estimated at USD 2428.



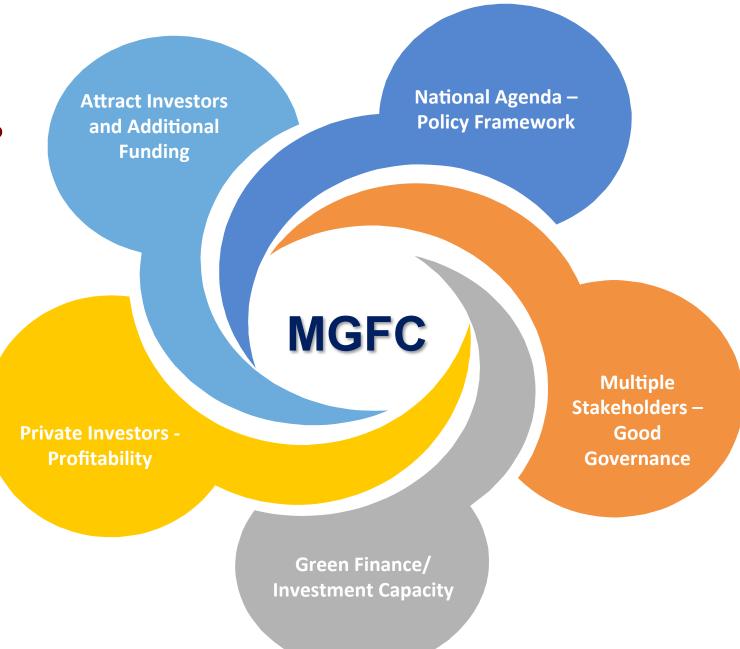
Pipeline: Mortgage for Green Affordable Housing In "Ger" Areas



- Compliance with BNbD 23-02-09 "Thermal Performance of Buildings"
- State expertise and energy audit on the building design
- Provide individual and partial engineering /infrastructure solutions



What kind of Institution is the MGFC going to be?



MGFC Vision 2030

Green Banking-Financial system . Green Finance capacity enhancement and improvement	
GCF and other accreditations. Good rating, financing, more	2030
investors and improved products	2025
Organizational Strength. New investors. Green statistics, markets, standards and pattern.	2023
Role model. Additional funding, new products, redemptions and good reporting. Mongolian Green Credit portfolio.	2021
Good example. Internal capacity, good team, loan issuance, customer and market preparation, training, green standards	2020
Good Project. Establishment, operational arrangements	2019

The Expected Outcomes/Impacts

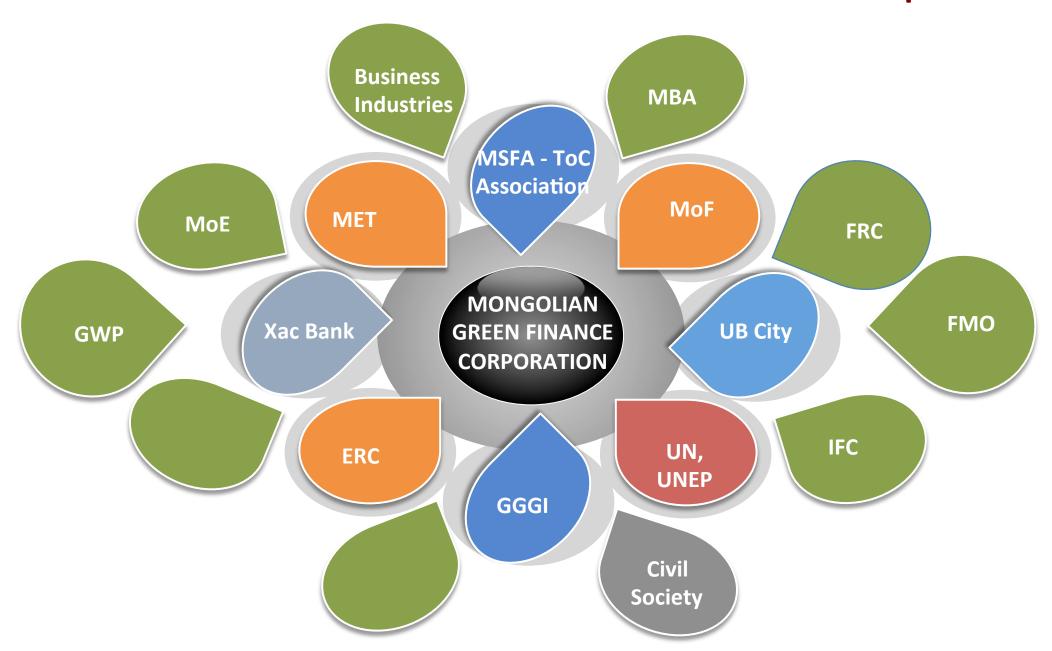
GLOBAL COMMITMENTs TO LOCAL PROJECTs. An efficient and self-sustainable national platform to convert global funding and commitments on climate change into local sustainable projects.

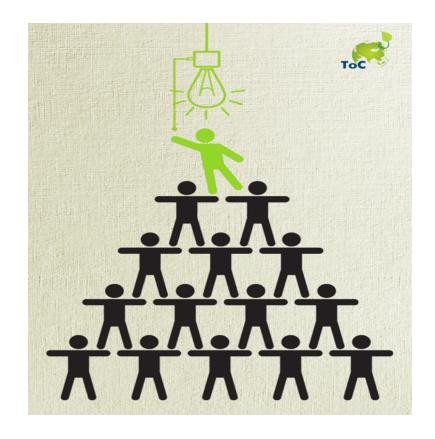
INCLUSIVE PLATFORM. A Public Private Partnership to establish inclusive platform for green financing (Public Policy/Private Management model).

NEW FINANCIAL PRODUCTS. Pioneering new green financial products in Mongolia – such as green bonds, green housing loan, energy efficiency loan products and other green financial products in line with National Agenda.

REAL INCENTIVE. Creating a real financial incentive to boost the sustainable finance (ToC) initiative of local banks, and further compel the introduction of the sustainability principles to other industries.

Inclusive Platform: Stakeholders' Contributions and Participations





Thank you for your attention









