



# WATER, CLIMATE DEVELOPMENT PROGRAMME (WACDEP) TRAINING OF TRAINERS WORKSHOP

‘Economics of Adaptation, Water Security and  
Climate Resilient Development in Africa’

- *Contribution to national adaptation plan Global Support Programme (NAP-GSP)-*

## VENUE

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25-29 November 2013, Addis Ababa – Ethiopia

## 1. TOT Workshop objectives

The overall objective of the Training of Trainers (TOT) workshop is to create a common understanding of the GWP/UNDP-GEF joint Capacity Development initiative on the Economics of Adaptation, Water Security and Climate Resilient Development in Africa. The TOT workshop will also review capacity development materials developed to support workshops at country level starting in January 2014. The initiative is part of the African Union and African Ministers Council on Water (AMCOW)'s Water, Climate and Development Programme<sup>1</sup> implemented by Global Water Partnership (GWP) and partners. The WACDEP directly contributes to the objectives of the national adaptation plan Global Support Programme<sup>2</sup> (NAP-GSP).

The NAP-GSP aims to advance NAPs processes in Least Developed Countries (LDCs) led by UNDP and UNEP in partnership with GWP, UNFCCC, WHO, FAO, IFAD, UNITAR and in collaboration with the UNFCCC and the GEF.

The specific objectives of the TOT workshop are to:

- Share information among participants on the GWP-UNDP-GEF WACDEP Capacity Development Initiative on the Economics of Adaptation, Water Security and Climate Resilient Development in Africa.
- Share information on the WACDEP, NAP-GSP and enhance understanding of the National Adaptation Plans (NAPs) process;
- Enhance the technical knowledge of the approaches and methods in the African Union/ AMCOW Framework for Water Security and Climate Resilient Development:
  - *How application of the Framework will help users to identify and develop no/low regret investments, and integrate these into national development planning processes*
  - *Introduce participants to the economics of adaptation, water security and climate resilient development*
  - *Present selected Learning Material lectures and train participants both on their technical content and presentation modalities when rolling out the training at country level*
  - *Create capacity to share a knowledge about the Framework and its practical application at national, regional and basin levels;*
- Generate additional comments on the Learning Material before final update and translations are initiated.

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<sup>1</sup> <http://www.gwp.org/WACDEP/>

<sup>2</sup> <http://undp-alm.org/projects/naps-ldcs>

## 2. Participants and methodology

The ToT workshop will be attended by approx. 80 participants, drawn from GWP WACDEP target countries and regions, WACDEP National Training Coordinators and national Capacity Development Team members, UNDP-GEF LDCF, SCCF and AF financed projects, representatives from AU/ AMCOW, CDKN, GWP, CapNet, SIWI and Acclimatise, and NIRAS

The workshop will consist of two components; the first day (Monday 25 November) and last day (Friday 29 November) will be attended by all participants. The 4 days in between (Tuesday 26th - Thursday 28 November) will be divided into two sessions, one led by GWP focusing on mainstreaming water security and climate resilience into national development plans and one led by UNDP-GEF focusing on the economics of adaptation. The workshop will be interactive and will include thematic lectures, presentations, breakout groups and discussion sessions.

### *Expected outcomes among participants are:*

- A clear understanding of the UNDP-GEF/WACDEP Capacity Development initiative and its linkages to NAP-GSP
- Feedback and comments on the Capacity Development learning materials
- Identification of the necessary information needed to carry out an economic analysis of adaptation options.
- Interpretation of results of a basic economic analysis of adaptation and climate change impacts.
- Practical knowledge on how to implement the training initiative in countries. This includes:
  - Implementation modalities including roles, expected deliverables, timelines for delivery, and M&E
  - Clarity on the pedagogic tools to be used;
  - How to coordinate and work together with GWP and UNDP country Offices.
- Motivated and dynamic group of experts able to deliver targeted capacity development initiatives at the national and regional level and to facilitate related training activities

### 3. Draft Agenda-Capacity Development Programme ToT Workshop

<b>Monday 25 November 2013</b>			
<b><i>Economics of Adaptation, Water Security and Climate Resilient Development</i></b>			
Time	Session	Facilitator / Présenter	Objective
08:00 – 08:30	Registration	Armand Houanye (GWP)	Welcoming, meeting objectives and presentation of participants.
08:30 – 09:30	Workshop opening and structure	Co-Chairs: Alex Simalabwi (GWP) and Pradeep Kurukulasuriya (UNDP)	
	<ul style="list-style-type: none"> <li>Welcome remarks from GWP Ethiopia Chair</li> </ul>	Mr. Abiti Getaneh, Chair -GWP-Ethiopia-Director, Ministry of Water and Energy	
	<ul style="list-style-type: none"> <li>Welcome Remarks from WACDEP Africa Condition Unit (CU)</li> </ul>	Ruth Beukman-Head of WACDEP CU	
	<ul style="list-style-type: none"> <li>Remarks from GWP (HQ) -WACDEP and the Capacity Development Training Initiative</li> </ul>	Alex Simalabwi, GWP Global Coordinator- WACDEP	
	<ul style="list-style-type: none"> <li>Remarks from UNDP-GEF /HQ)- NAPs Global Support Programme (NAP-GSP) and the Capacity Development Training Initiative</li> </ul>	Pradeep Kurukulasuriya, Senior Advisor- UNDP-GEF	
	<ul style="list-style-type: none"> <li>Remarks from UNDP-CapNet</li> </ul>	Themba Gumbo-Director, Cap-Net	
	<ul style="list-style-type: none"> <li>Remarks from AMCOW</li> </ul>	AMCOW Executive Secretary Bai Mass Taal	
	<ul style="list-style-type: none"> <li><b>Key note Address and opening by African Union</b></li> </ul>	<b>Her Excellency Tumusiime Rhoda Peace - African Union Commissioner for Rural Economy and Agriculture</b>	<b>Official opening of the ToT</b>
	<ul style="list-style-type: none"> <li>Brief outline of programme, ToT objectives, activities and timetable.</li> </ul>	Klas Sandström	Introduce the ToT programme
09:30-10:00	<b>Tea Break</b>		
10:00 – 11:00	<b>UNDPGEF/GWP- WACDEP Capacity Development Programme and NAP-GSP</b> <ul style="list-style-type: none"> <li>Presentation on WACDEP</li> <li>Presentation on NAP-GSP and NAP process</li> </ul>	Chair: Themba Gumbo-(Cap-Net)	Build a common understanding among participants on the aims and objectives of the WACDEP, the NAP-GSP and the Capacity Development Programme
		Andrew Takawira  Pradeep Kurukulasuriya,	

Monday 25 November 2013			
<i>Economics of Adaptation, Water Security and Climate Resilient Development</i>			
Time	Session	Facilitator / Présender	Objective
11:00 – 12:00	<b>Framework for Water Security and Climate Resilient Development.</b> Mainstreaming climate resilience and the AU AMCOW Framework	Nigel Walmsley	Introduce the AU/AMCOW Framework-key elements and phases
2.00-12.30	<ul style="list-style-type: none"> <li>• <b>UNDP-GEF Economic of adaption</b></li> </ul>	Babatunde Abidoye (CEEPA)	
<b>12:30-13:30</b>	<b>Lunch Break</b>		
13.30-15.00	<b>Capacity Development – Lecture 1</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Make the Case for Climate Resilience</b></li> <li>• <i>Plenary discussion</i></li> </ul>	Chair: Henry Diouf (UNDP-GEF) Mats Eriksson	Present actual training Capacity Development programme lecture, with its context and general discussion
<b>15:00 – 15.30</b>	<b>Tea Break</b>		
15:30 – 17:00	<b>The AU/AMCOW Framework</b> Mainstream climate resilience in development planning <ul style="list-style-type: none"> <li>• Introduction               <ul style="list-style-type: none"> <li>○ What are additional challenges to overcome in achieving climate resilient development? (Buzz 1)</li> <li>○ What are the opportunities to capitalize on (Buzz 2)</li> <li>○ What are the entry points for mainstreaming (Buzz 3)</li> </ul> </li> <li>• Plenary feedback</li> <li>• How does the Framework respond to the identified challenges and opportunities?</li> </ul>	Nigel Walmsley Presentation Buzz group work I Buzz group work II Buzz group work III	Review the Framework and its components
<b>17 :00</b>	<b>Close of the 1st day</b>	<b>Armand Houanye</b>	<b>Close and information on Parallel sessions</b>

## Parallel workshop 1: Mainstreaming water security and climate resilience into development plans

<b>Tuesday 26 November 2013</b> <b>Mainstreaming water security and climate resilience into national development plans</b>			
Time	Session	Facilitator/ Presenter	Objective
08 :00-08 :30	Testing a workshop tool – Setting House Rules	Andrew Takawira	Present a workshop tool.
08:30 – 10:00	<b>Phase 7 Implementation</b> <ul style="list-style-type: none"> <li>Roles and responsibilities.</li> <li>Progress, activities and linked timetable.</li> <li>Learning Material and Capacity Development Manual.</li> <li>Pedagogic approach</li> <li>M&amp;E</li> </ul> Followed by plenary discussion.	Chair: Armand Houanye Klas Sandström	Present and discuss a number of training programme development blocks. Present and discuss a number of training programme development blocks. Provide all present with a shared understanding of the training Capacity Development programme Programme and what it will be like to implement.
10:00-10:30	<b>Tea Break</b>		
10:30-12:30	<b>Presentation of pedagogic tools, objectives and use</b> <ul style="list-style-type: none"> <li>Workshop tools</li> <li>On-the-job-training tools</li> <li>M&amp;E tools</li> </ul> Followed by (i) buzz group discussions and (ii) plenary discussion.	Klas Sandström	Present the different types of pedagogic and administrative tools that will be applied in Phase 7 implementation. A particular focus on how to conduct on-the-job-training.
12:30-13:30	<b>Lunch Break</b>		
13:30 – 15:00	<b>Country-based reviews</b> Country-based small group work. Workshop 1 and first on-the-job training period: <ul style="list-style-type: none"> <li>Review and define NTC &amp; CBT activities <i>before</i> WS 1. Who will do what?</li> <li>Review WS 1 activities and NTC &amp; CBT roles</li> <li>Review/discuss how to conduct on the job training</li> </ul>	Klas Sandström and NTCs.	A first opportunity for country teams to review the programme and analyze upcoming tasks as well as get to know each other.
15:00-15:30	<b>Tea Break</b>		
15:30 – 16:15	Continued; plenary discussion on country-based reviews.	Continued	Continued
16.15-17.00	<b>Quality management in training</b> <ul style="list-style-type: none"> <li>Plenary discussion plus small buzz group discussions on how to promote quality in training activities and generate motivated participants.</li> <li>Followed by plenary discussion.</li> </ul>	Themba Gumbo	Quality assurance in training. This also includes how to provide a stimulating and challenging programme to participants, supporting general motivation among all involved.
17:00	<b>Close of the 2<sup>nd</sup> day</b>		

Wednesday 27 November 2013			
<i>Mainstreaming water security and climate resilience into national development plans</i>			
Time	Session	Facilitator/ Presenter	Objectives
08:00-08 :30	Testing a workshop tool – The Rescue Boat	Klas Sandström	Present a workshop tool.
08:30 – 10:10	<b>Capacity Development – Lecture 2</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Define and Assess Vulnerability in Society</b></li> <li>• <i>Comments and notes / exercices &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Chair: Andrew Takawira	Present actual Capacity Development Programme lecture, including comments and notes. Plenary discussion and Feedback.
		Ben Rabb	
10:10-10:40	Tea Break		
10:40-12:15	<b>Capacity Development – Lecture 3</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Understand and Formulate Climate Change Socio-economic Scenarios</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Mats Eriksson	Present actual Capacity Development Programme lecture, including comments and notes. Plenary discussion and Feedback.
12:15-13:15	Lunch Break		
13:15 – 15:00	<b>Capacity Development – Lecture 4</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Making decisions in the face of uncertainty.</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Ben Rabb	Present actual Capacity Development Programme lecture, including comments and notes. Plenary discussion and Feedback.
15:00-15:30	Tea Break		
15:30 – 17:00	<b>Capacity Development – Lecture 5</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Mainstream Climate Policy in National Planning</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Mats Eriksson	Present actual Capacity Development programme lecture, including comments and notes. Plenary discussion and Feedback.
17:00	Close of the 2 <sup>nd</sup> day		

Thursday 28 November 2013

**Mainstreaming water security and climate resilience into national development plans**

Time	Session	Facilitator/ Presenter	Objective
08:00-08:30	Testing a workshop tool – Where Do I Stand?	Klas Sandström	Test workshop warm-up tool.
08:30 – 10:00	<b>Capacity Development – Lecture 6</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Screen Existing or Planned Investments for Climate Induced Risks</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Chair: Armand Houanye	Present actual Capacity Development Programme lecture, including comments and notes. Plenary discussion and Feedback.
		Mr Ben Rabb	
10:00-10:30	<b>Tea Break</b>		
10:30-12:30	<b>Capacity Development – Lecture 7</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Develop Finance and Investment Strategies</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Mr Mats Eriksson	Present actual Capacity Development Programme lecture, including comments and notes. Plenary discussion and Feedback.
12:30-13:30	<b>Lunch Break</b>		
13:30 – 15:00	<b>Capacity Development – Lecture 8</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>Risk Based Decision Making for Investments</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Mr Ben Rabb	Present actual Capacity, Development programme lecture, including comments and notes. Plenary discussion and Feedback.
15:00-15:30	<b>Tea Break</b>		
15:30-17:00	<b>Capacity Development – Lecture 9</b> <ul style="list-style-type: none"> <li>• <i>Introduction – objectives, background, Framework position</i></li> <li>• <b>M&amp;E Theory and Application</b></li> <li>• <i>Comments and notes / exercises &amp; discussion points</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Mr Mats Eriksson	Present actual Capacity Development programme lecture, including comments and Feedback.
17:00	<b>Close of the 4<sup>th</sup> day</b>		



## Second parallel workshop- Economics of climate change adaptation

Tuesday 26 November 2013 - Economics of climate change adaptation			
Time	Session	Facilitator/ Presenter	Objectives
08 :00-08 :30	Training Overview	Chair: Pradeep Kurukulasuriya	In this session the trainees will be provided an overview of the relevance of the economics of adaptation in the context of the National Adaptation Plan process.
08:30 – 10:00	<b>Overview of Climate Change Adaptation Issues</b> <ul style="list-style-type: none"> <li>Concepts and Elements of Climate Change</li> <li>Economics of Climate Change Adaptation</li> <li>Roles and responsibilities in adaptation</li> </ul> Followed by plenary discussion.	Henry Diouf/Jessica Troni (UNDP)	
10:00-10:30	<b>Tea Break</b>		
10:30-12:30	<b>Methodology Overview</b> <ul style="list-style-type: none"> <li>Introduction to Economic Modeling</li> <li>Economic Valuation of goods and services</li> <li>Cost-benefit analysis of adaptation projects</li> <li>Sector-level economic analysis</li> </ul> Plenary discussion.	Babatunde Abidoye and Rashid Hassan (CEEPA)	In this session, trainees will be provided an overview of key concepts underpinning the economics of adaptation. Differences between project level cost benefit analysis and sector level economic analysis relating to climate change impacts and adaptation will be discussed.
12:30-13:30	<b>Lunch Break</b>		
13:30 – 15:00	<b>Economic Valuation:</b> <ul style="list-style-type: none"> <li>Timing</li> <li>Uncertainty</li> <li>Integrating Climate Predictions into economic models</li> <li>Examples from African context</li> </ul> Discussions	Babatunde Abidoye (CEEPA)	In this session, cross cutting issues pertaining to the economics of adaptation will be discussed. Timing of adaptation, how to manage uncertainty of climate change in economics analysis, how to integrate climate change predictions in economic modelling including examples from sectoral analysis and adaptation choices will be discussed.
15:00-15:30	<b>Tea Break</b>		
15.30-17.00	<ul style="list-style-type: none"> <li>Starting Point Discussions on how to study adaptation from an economic lense and make it relevant for national and sectoral adaptation plans;</li> <li>Establishing the scope of programme on capacity development on the economics of adaptation in the context of NAPs</li> </ul>	Pradeep Kurukulasuriya (UNDP)	a dialogue on how a capacity development programme on the economics of adaptation can be rolled out in the context of support to countries in the context of NAPs as well as ongoing LDCF,SCCF and AF financed adaptation projects. Discussion on what UNDP will provide and what countries will need to provide will be discussed.
17:00	<b>Close of the 2<sup>nd</sup> day</b>		

## Wednesday 27 November 2013- Economics of climate change adaptation

Time	Session	Facilitation/ Presenter	Objective
08:00-08 :30	<b>Sectoral Analysis of Climate Change</b>	Chair: Henry Diouf (UNDP)	
08:30 – 10:10	<b>Agriculture</b> <ul style="list-style-type: none"> <li>• <i>Agro-economic method</i></li> <li>• <i>Cross-Section econometric Models</i></li> <li>• <i>Inter-temporal methods</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Pradeep Kurukulasuriya (UNDP)	In this session, economics of adaptation as it relates to the agriculture sector will be presented. Participants will be sensitized to the approaches adopted in estimating the costs/benefits of climate change and adaptation, their advantages and limitations, data requirements, what results can be expected and potential use of analysis that is undertaken.
10:10-10:40	<b>Tea Break</b>		
10:40-12:15	<b>Forestry</b> <ul style="list-style-type: none"> <li>• <i>Introduction</i></li> <li>• <i>Equilibrium Forest Models</i></li> <li>• <i>Dynamic Forest Models</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Babatunde Abidoye and Rashid Hassan (CEEPA)	This session will first use the Faustmann model to compare forest outcomes in the current climate versus a future climate. The model will also demonstrate how to include carbon sequestration in forest management. We will then move to the Global Timber Model that follows forest stocks over time. The model shows how changing planting, management intensity, and harvesting can all be used as adaptations.
12:15-13:15	<b>Lunch Break</b>		
13:15 – 15:00	<b>Water</b> <ul style="list-style-type: none"> <li>• <i>Introduction</i></li> <li>• <i>Water and Institutions</i></li> <li>• <i>Applications</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Chair: Jessica Troni (UNDP) Babatunde Abidoye Rashid Hassan (CEEPA)	The water model will start by showing how climate, hydrology, and economics are linked. An economic model of supply and demand will be introduced to evaluate alternative water allocations. The effect of climate change on both supply and demand will then be explored.
15:00-15:30	<b>Tea Break</b>		
15:30 – 17:00	<b>Practical Session</b> <ul style="list-style-type: none"> <li>• <i>Introduction to STATA</i></li> </ul>	Babatunde Abidoye (CEEPA)	Participants will be sensitized to the use of econometric software in the analysis of data to examine the economics of adaptation
17:00	<b>Close of the 2<sup>nd</sup> day</b>	Babatunde Abidoye	

## Thursday 28 November 2013-Economics of climate change adaptation

Time	Session	Facilitator/ Presenter	Objective
08:00-08:30	<b>Sectoral Analysis of Climate Change</b>	Chair: Henry Diouf (UNDP)	
08:30 – 10:00	<b>Coastal – Sea – level rise</b> <ul style="list-style-type: none"> <li>• <i>Introduction and Plenary discussion</i></li> </ul> <b>Health</b> <ul style="list-style-type: none"> <li>• <i>Introduction</i></li> <li>• Heat waves and Cold events</li> <li>• Air Pollution</li> <li>• Vector Borne Diseases</li> <li>• Valuing human health</li> <li>• <i>Plenary discussion</i></li> </ul>	Babatunde Abidoye (CEEPA)  Rashid Hassan (CEEPA)	In this session, economics of adaptation as it relates to the coastal sector and health will be presented. Participants will be sensitized to the approaches adopted in estimating the costs/benefits of climate change and adaptation in the context of these two sectors. As with sessions from the previous day, the advantages and limitations of the methods, data requirements, what results can be expected and potential use of analysis that is undertaken.
10:00-10:30	<b>Tea Break</b>		
10:30-12:30	<b>Recreation and Tourism</b> <ul style="list-style-type: none"> <li>• <i>Introduction and Plenary discussion</i></li> </ul> <b>Extreme Weather Events</b> <ul style="list-style-type: none"> <li>• <i>Introduction and Plenary discussion</i></li> </ul> <b>Macroeconomic Assessment</b> <ul style="list-style-type: none"> <li>• <i>Introduction</i></li> <li>• <i>General Equilibrium models (CGE)</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Babatunde Abidoye (CEEPA)  Rashid Hassan (CEEPA)	As above, economic methods as it relates to recreation/tourism and extreme methods.  In contrast to the Microeconomic approaches in the previous session, this session will focus on macroeconomic approaches as they are relevant for adaptation.
12:30-13:30	<b>Lunch Break</b>		
13:30 – 15:00	<b>Practical Session</b> <ul style="list-style-type: none"> <li>• <i>Measuring impact of climate on agriculture using STATA</i></li> <li>• <i>Plenary discussion</i></li> </ul>	Babatunde Abidoye (CEEPA)	Complete sectoral analysis of the economics of adaptation as it relates to the agriculture sector using farm level data. economic modelling approaches, scenario analysis, dealing with uncertainty using statistical techniques, mapping
15:00-15:30	<b>Tea Break</b>		
15:30-17:00	Country Specific Work Plan Link up with on-going UNDP projects and GWP WACDEP projects	Pradeep Kurukulasuriya (UNDP)  Alex Simalabwi (GWP)	Discussion with country representatives on a possible action plan for development capacity on the economics of adaptation using the platform of applied research. how to link up to ongoing LDCF/SCCF/AF projects and NAPs
17:00	<b>Close of the 4<sup>th</sup> day</b>	<b>Pradeep Kurukulasuriya</b>	<b>Closing remarks</b>

## Friday 29 November 2013

### *Economics of Adaptation, Water Security and Climate Resilient Development*

Time	Session	Facilitator/ Presenter	Objective
08:00 – 08:30	<b>Recap of key issues covered in Parallel sessions</b>	Klas Sandström Pradeep Kurukulasuriya	Participants learn from applying the Framework planning procedure on a real case. Theory is linked to practice and real, hands-on contexts.
08:30 – 10:00	<b>Testing the Framework</b> A case is presented where a need exists to integrate climate adaptation into national planning and development. <ul style="list-style-type: none"> <li>• Group exercise on an application of a Framework</li> <li>• Brief plenary presentation followed by general discussion. Suggestions for programme refinement.</li> </ul>	Chair: Andrew Takawira	
		Klas Sandström	
<b>10:00-10:30</b>	<b>Tea Break</b>		
10:30-11:30	Continued	Continued	Continued
11.30-12.30	<b>Internal capacity development programme M&amp;E</b> <ul style="list-style-type: none"> <li>• Presentation</li> <li>• Buss group discussions</li> <li>• Plenary discussion</li> </ul>	Klas Sandström and NTCs.	Much attention will be given to assessing how Phase 7 and the actual Capacity Development Programme proceeds and turn into expected outcomes. This brief session reviews planned internal, project M&E.
<b>12:30-13:30</b>	<b>Lunch Break</b>		
13:30 – 15:00	<b>Phase 7 implementation</b> <b>NTCs only:</b> <ul style="list-style-type: none"> <li>• Review programme, roles, CBTeams capacity, and management needs. Way forward</li> </ul> <b>CBTeams only:</b> <ul style="list-style-type: none"> <li>• Plan excursions; small group discussions on how to make excursions</li> <li>• Pan-African learning and experience sharing; communication, what can be achieved</li> </ul>	Chair: Armand Houanye	The session is subdivided into two parallel sessions. NTC's focus on practical management issues linked to their tasks, while CBTeams focus on two key aspects of the training: (i) linking theory with practice and (ii) Pan-African lesson learning and cooperation.
		Klas Sandström and Armand Houanye	
<b>15:00-15:30</b>	<b>Tea Break</b>		
15:30 – 16:00	Way forward; review, list and discuss upcoming activities that has to be performed before WS 1 starts.	Klas Sandström	Make all prepared for the start of the training Capacity Development Programme in Countries
16:00 – 17:00	Next steps: UNDP and GWP Collaboration at regional and country level	Alex Simalabwi Pradeep Kurukulasuriya	Common vision on GWP/UNDP collaboration in implementation of capacity development
<b>17.00</b>	<b>Workshop closure</b>	<b>Alex Simalabwi</b>	<b>Closing remarks</b>

